

Project	What	Agency	Lead contractor	Original estimate	Final estimate	Difference	Deadline	Status
21st Century Project (MyCalPAYS)	Payroll system for state government	California State Controller's Office	SAP	\$132 million	\$373 million	\$247 million	2009	Cancelled in February, 2013; controller is thinking of suing SAP
California Court Case Management System	Automate court operations across the state	Judicial Council	Deloitte	\$260 million	\$1.9 billion	\$1.64 billion	2009	Cancelled in March 2012
Disability Insurance Automation (SDI Online)	Online system for managing and paying disability insurance claims	Employment Development Department	Deloitte	\$35 million	\$158 million	\$123 million	2009	Completed in October 2012; payments were significantly delayed in the following weeks
Financial Information System for California (FI\$Cal)	New financial management system for state government	Department of Finance, State Controller's Office, State Treasurer's Office, and Department of General Services	Accenture and IBM	\$616 million	\$616 million	0	2016-2017	The project has suffered executive-level defections, staffing problems, and funding issues; recently missed dozens of supposedly non-critical progress milestones.

Information Technology Modernization project	Improve system for registering vehicles and issuing driver's licenses	Department of Motor Vehicles	HP Enterprise Services	\$242 million	\$208 million	-\$34 million	2013	Cancelled in January 2013 after the state spent \$135 million with little progress to show for it
LEADER Replacement System	Improves welfare system in Los Angeles County	Health and Human Services Agency	Accenture	\$472 million	\$472 million	0	2016	The upgrade project started in early 2012 and is 8 percent complete. Reports from the Legislative Analyst's Office expect costs to soar above current estimates.
MyCalPERS	Benefit management system for CalPERS members	California Public Employees' Retirement System	Accenture	\$279 million	\$507 million	\$228 million	2009	Completed in September 2011, but struggled through program glitches soon after